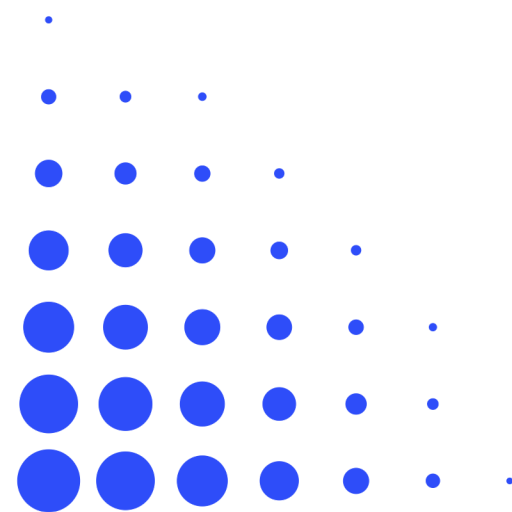




# The Global Fund Strategy Framework (2023-2028)

As approved by The Global Fund Board on 22 July 2021



# Global Fund 2023-2028 Strategy Vision and Mission

## 2023-2028 Strategy Vision

### **VISION:**

*A world free of the burden of AIDS, tuberculosis and malaria with better, equitable health for all.*

## 2023-2028 Strategy Mission

### **MISSION:**

*To attract, leverage and invest additional resources to end the epidemics of HIV, tuberculosis and malaria, reduce health inequities and support attainment of the Sustainable Development Goals.*

OUR  
PRIMARY  
GOAL ▶

END AIDS,  
TB AND  
MALARIA

WORKING WITH  
AND TO SERVE THE  
HEALTH NEEDS OF  
PEOPLE AND  
COMMUNITIES



MUTUALLY  
REINFORCING  
CONTRIBUTORY  
OBJECTIVES ▶

Maximizing  
People-centered  
Integrated Systems  
for Health to Deliver  
Impact, Resilience and  
Sustainability

Maximizing  
the Engagement  
and Leadership of Most  
Affected Communities  
to Leave No One Behind

Maximizing Health  
Equity, Gender Equality  
and Human Rights

Mobilizing Increased Resources

EVOLVING  
OBJECTIVE ▶

Contribute to Pandemic Preparedness and Response

DELIVERED  
THROUGH THE  
INCLUSIVE  
GLOBAL FUND  
PARTNERSHIP  
MODEL ▶

Partnership Enablers

Raising and effectively investing additional resources behind strong,  
country-owned plans, to maximize progress towards the 2030 SDG targets

Operationalized through the Global Fund Partnership, with clear roles  
& accountabilities, in support of country ownership

**OUR PRIMARY GOAL**

**End AIDS, TB and Malaria**

To reach the ambitious SDG targets for HIV, TB and malaria, the Global Fund will support catalytic, people-centered HIV, TB and malaria (HTM) investments tailored to maximize impact, equity, quality and build sustainability according to local context, based on country-owned plans and aligned with technical partner guidance, including through:

- Redoubled focus on HTM incidence reduction
- Addressing structural barriers to HTM outcomes

**HIV**

- Accelerate access to and effective use of precision combination prevention, with behavioral, biomedical and structural components tailored to the needs of populations at high risk of HIV infection, especially key and vulnerable populations (KVP)
- Provide quality, people-centered diagnosis, treatment and care, to improve well-being for people living with HIV (PLHIV), prevent premature mortality and eliminate HIV transmission
- Advocate for and promote legislative, practice, program and policy changes to reduce HIV-related stigma, discrimination, criminalization, other barriers and inequities and uphold the rights of PLHIV and KVP

**TB**

- Focus on finding and treating all people with DS-TB and DR-TB through equitable, people-centered approaches
- Scale up TB prevention with emphasis on TB preventive treatment and airborne infection prevention and control
- Improve the quality of TB services across the TB care cascade including management of comorbidities
- Adapt TB programming to respond to the evolving situation, including through rapid deployment of new tools and innovations
- Promote enabling environments, in collaboration with partners and affected communities, to reduce TB-related stigma, discrimination, human rights and gender-related barriers to care; and advance approaches to address catastrophic cost due to TB

**Malaria**

- Ensure optimal vector control coverage
- Expand equitable access to quality, early diagnosis and treatment of malaria, through health facilities, at community level and in the private sector
- Implement malaria interventions, tailored to sub-national level, using granular data and capacitating decision-making and action
- Drive toward elimination and facilitate prevention of reestablishment
- Accelerate reductions in malaria in high burden areas and achieve sub-regional elimination in select areas of sub-Saharan Africa to demonstrate the path to eradication

**SUB-OBJECTIVES**

**MUTUALLY  
REINFORCING  
CONTRIBUTORY  
OBJECTIVES**

### **Maximizing People-centered Integrated Systems for Health to Deliver Impact, Resilience and Sustainability**

### **Maximizing the Engagement and Leadership of Most Affected Communities to Leave No One Behind**

### **Maximizing Health Equity, Gender Equality and Human Rights**

**SUB-  
OBJECTIVES**

To catalyze sustainable HTM and broader health outcomes and in support of UHC, the Global Fund will strengthen RSSH by supporting countries and communities to:

- Deliver integrated, people-centered quality services
- Strengthen and reinforce community systems and community-led programming, integrated within national health and social systems
- Strengthen generation and use of quality, timely, transparent, and disaggregated digital and secure data at all levels, aligned with human rights principles
- Strengthen the ecosystem of quality supply chains to improve the end-to-end management of national health products and laboratory services
- NextGen market shaping focus on equitable access to quality health products through innovation, partnership, and promoting sustainable sourcing and supply chains at global, national and community levels
- As part of Global Fund efforts to strengthen country oversight of the overall health system, better engage and harness the private sector to improve the scale, quality and affordability of services wherever patients seek it
- Deepen partnerships between governments & non-public sector actors to enhance sustainability, transition-readiness and reach of services, including through social contracting

To deliver greater impact and ensure the HTM response is responsive to and led by those living with and most affected by the 3 diseases, the Global Fund will reinforce community leadership by:

- Accelerating the evolution of CCMs and community-led platforms to strengthen inclusive decision-making, oversight and evaluation throughout Global Fund-related processes
- Evolving Global Fund business processes, guidelines, tools and practices to support community-led organizations to deliver services and oversight, and to be engaged as providers of technical expertise
- Supporting community- and civil society-led advocacy to reinforce the prioritization of health investments and drive toward UHC
- Expanding partnerships with communities living with and affected by emerging and related health areas to support more inclusive, responsive and effective systems for health

To improve HTM outcomes and drive more equitable access to health services, the Global Fund will support countries and communities by:

- Scaling up comprehensive programs and approaches to remove human rights and gender-related barriers across the portfolio
- Supporting comprehensive SRHR programs and their strengthened integration with HIV services for women in all their diversity and their partners
- Advancing youth-responsive programming, including for AGYW and young KVP and their partners
- Deploying quantitative and qualitative data to identify drivers of HTM inequity and inform targeted responses, including by gender, age, geography, income and for KVP
- Leveraging the Global Fund's diplomatic voice to challenge laws, policies and practices that limit impact on HTM

### **Mobilizing Increased Resources**

**SUB-  
OBJECTIVES**

To strengthen the scale, sustainability, efficiency and effectiveness of health financing for national and community responses the Global Fund will work across the partnership to:

- Increase international financial and programmatic resources for health from current and new public and private sources
- Catalyze domestic resource mobilization for health to meet the urgent health needs for SDG 3
- Strengthen focus on VfM to enhance economy, efficiency, effectiveness, equity & sustainability of Global Fund-supported country programs & systems for health
- Leverage blended finance and debt swaps to translate unprecedented levels of debt and borrowing into tangible health outcomes
- Support country health financing systems to improve sustainability, including reducing financial barriers to access and strengthening purchasing efficiency

**EVOLVING  
OBJECTIVE**

**Contribute to Pandemic Preparedness and Response (PPR)**

Working collaboratively with actors across the global health architecture under an evolving objective, the Global Fund will leverage its core strengths and HIV, TB and malaria capacities and contributions to RSSH, community leadership and engagement, and equity, gender equality and human rights to build pandemic preparedness and response capabilities and contribute to resilient and sustainable systems for health.

**Approach**

- Leveraging the Global Fund partnership model and principles to contribute to PPR, strengthen the resilience of HIV, TB and malaria programs and contribute to wider systems strengthening and resilience.

**Focus**

- Scaling up investments that build the resilience of HTM programs to current and future threats
- Building front-line capacity for detection and rapid response to epidemics and pandemics at facility and community levels
- Scaling up and integration of community systems capacity for detection and response
- Strengthening disease surveillance systems, including the use of real-time digital data and detection capacity
- Strengthening laboratory systems, supply chains and diagnostic capacity to meet HTM program demand and respond to outbreaks
- Addressing the threat of drug and insecticide resistance, and encouraging climate, environmentally-sensitive and One Health approaches
- Leveraging the Global Fund's platform to build solidarity for equitable, gender-responsive and human rights-based approaches
- Championing community and civil society leadership and participation in pandemic preparedness and response planning, decision-making and oversight

**SUB-  
OBJECTIVES**

## Equipping the Global Fund Partnership to deliver the new Strategy: Partnership Enablers

### Partnership Enablers: How We Work

Working as accountable partners across the global health and development architecture and in support of the 2030 SDGs goals:

**The Global Fund Partnership:** Communities, governments, civil society, donors, technical partners, private sector and other partners working together at all levels to deliver results, each with distinct, complementary roles and accountabilities, in support of core principles of impact, equity, human rights and country ownership, adapted to local context.

**The Global Fund Model:** Raising and effectively deploying additional resources to fund ambitious, equitable, country-owned health plans developed based on global technical guidance to accelerate and maximize progress towards 2030 SDG targets.

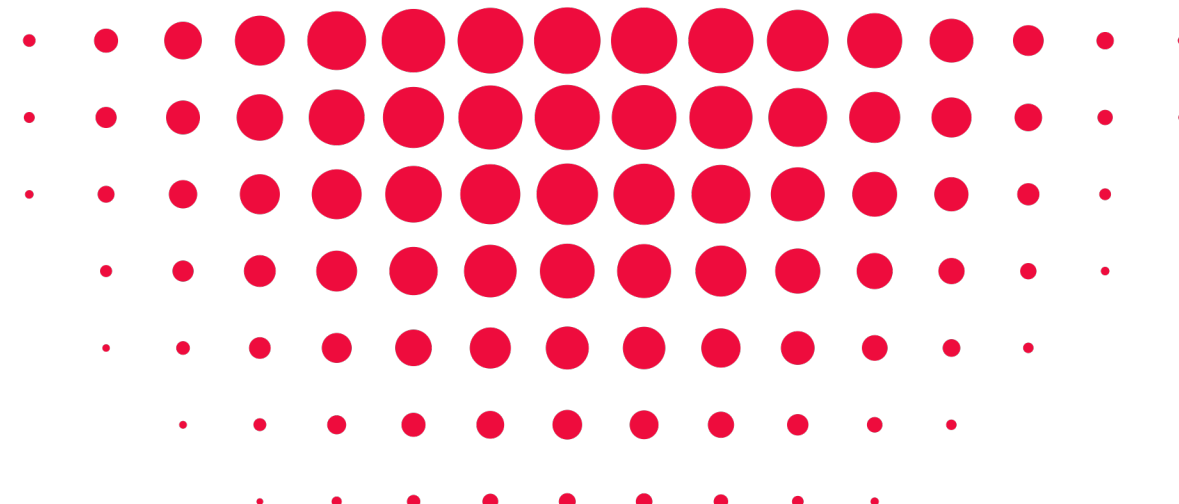
**Secretariat:** Supporting delivery of the Strategy through appropriate, flexible and responsive grant lifecycle processes, tailored to country context – from COE to transition settings – and strengthened collaboration with other global health actors.

**Board:** Providing effective leadership, guidance, oversight and decisions to achieve the Global Fund mission.

**Independent Global Fund Bodies:** Independent technical review, evaluation, OIG and assurance oversight in support of the Strategy's delivery and accountability.

DELIVERED  
THROUGH THE  
INCLUSIVE GLOBAL  
FUND PARTNERSHIP  
MODEL

# The Global Fund Strategy Framework (2023-2028)



## Acronyms used in the Strategy Framework

**AGYW** Adolescent girls and young women, aged 15-24 years

**CCM** Country Coordinating Mechanism

**COE** Challenging Operating Environment

**DR-TB** Drug-resistant TB

**DS-TB** Drug-susceptible TB

**HTM** HIV, tuberculosis and malaria

**KVP** Key and vulnerable populations

**OIG** Office of the Inspector General

**PLHIV** People living with HIV

**PPR** Pandemic preparedness and response

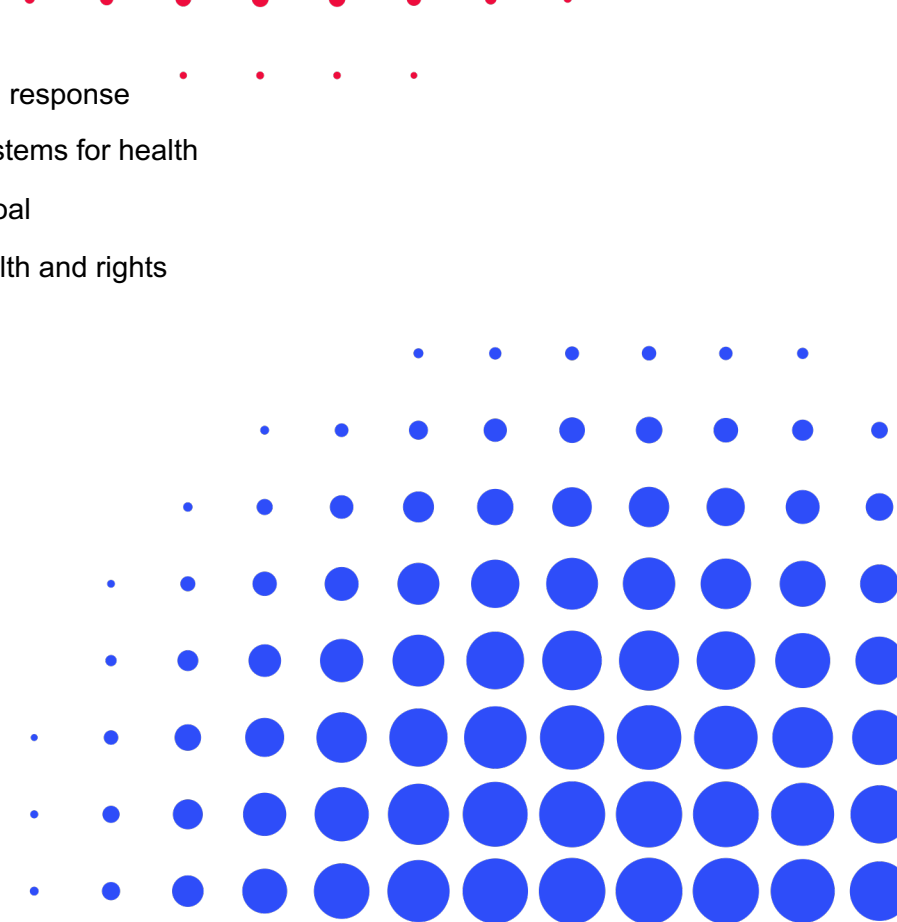
**RSSH** Resilient and sustainable systems for health

**SDG** Sustainable Development Goal

**SRHR** Sexual and reproductive health and rights

**UHC** Universal health coverage

**VfM** Value for money



The Global Fund to Fight  
AIDS, Tuberculosis and Malaria

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