While oversight activities occur more intensively during the grant implementation stage of the grant life cycle, the CCM also ensures this function is carried out during country dialogue, funding request preparation, grant-making and closure stages, as described in the following table.

<table>
<thead>
<tr>
<th>Grant Life Cycle Stage</th>
<th>Oversight Actions</th>
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| Country Dialogue       | • Ensure the inclusiveness, availability of information and transparency during the country dialogue.  
                          • Analyze if the program split and prioritization of intervention areas would yield better outcomes. |
| Funding Request preparation and submission | CCM assesses the financial and programmatic aspects of the funding request prior to submission to the Global Fund and ensures:  
                          • Integration and consideration of critical strategic enablers for impact.  
                          • Use of national disease strategies as the basis for the interventions and priorities included in the funding request.  
                          • Analysis of gaps in existing financial resources and what is needed to achieve impact.  
                          • Inclusiveness, availability of information and transparency of the funding request preparation process.  
                          • A transparent and documented PR selection and nomination process.  |
| Grant-Making           | • Ensure all CCM members are informed of the PR capacity assessment results and the implementation arrangements map.  
                          • Ensure adequacy of timelines and alignment of the performance framework, budget and list of products regarding interventions included in the funding request.  |
| Grant Implementation (including grant closure) | • Collect information on a periodic basis using the available tools and sources.  
                          • Conduct regular (at least quarterly) meetings with all PRs to analyse progress and/or implementation bottlenecks, identify risks and propose mitigation actions.  
                          • Seek regular feedback from non-CCM members and people living with the diseases, particularly at the local level.  
                          • Ensure all CCM members are aware of co-financing commitments and that these are tracked whenever possible.  
                          • Support PRs to identify risks and mitigation actions; address bottlenecks and solve issues that exceed their capacity or authority.  
                          • Analyse reprogramming requests and reallocation of resources.  
                          • Oversee the adequate completion of the grant closure process, as applicable.  |
| Throughout the cycle   | • Ensure implementation of oversight plan. |