

# Technical Review Panel Member

## Curriculum Vitae

Name: Alan Thomas CAIRNS  
 Nationality: New Zealand, and United Kingdom  
 Additional languages: none  
 Expertise: health systems, health financing, institutional governance, intergovernmental architecture and finance, development project design and evaluation, public finance & economics, the intersection of finance & performance at regional, country and agency levels

## Qualifications

Qualification	Institution	Department	Year
Master of Science, in Public Policy and Management	University of London, UK	SOAS	2016
Chartered Accountant	Chartered Accountants of Australia and New Zealand	Professional Accounting	1998
Bachelor of Business, in Accounting	Manukau Institute of Technology, New Zealand	Business	1996

## Employment History

Employer	Position	Place	Year
Global Fund (GFATM)	Serving member, Technical Review Panel (TRP)	Geneva, Switzerland	Term: 2024-2027
Pacific Community (SPC)	Chair, Audit & Risk Committee. 27 member countries and territories in the Pacific Region	Pacific Region (HQ Noumea, New Caledonia)	Term: May 2019-May 2025
World Bank Group, Health Nutrition and Population	STC, Senior Health Systems & Public Finance Expert	Pacific & Papua New Guinea	May 2012 – present

DFAT, Australia	STC, Senior Public Finance Expert, intergovernmental architecture & finance	Papua New Guinea	Aug 2021 – present
World Bank Groups	STC, Senior Public Finance Expert <ul style="list-style-type: none"> <li>- Education</li> <li>- Social Protection</li> <li>- Governance</li> </ul>	Pacific & Papua New Guinea	Aug 2021 – present
PNG National Research Institute	Research Associate. Intermittent engagement.	Papua New Guinea	07/2016 – present
Global Fund (GFATM)	STC, Team Leader, evaluation of multi-donor HANSA project	Lao PDR	August 2022 – March 2023
Asian Development Bank	STC, Health Economist	Lao PDR	Jan – Aug 2020
DFID (UK)	STC, Team Leader and health financing specialist. Multiple engagements.	Nepal	08/2019 – 07/2022
Asian Development Bank	STC, Health systems and public finance specialist	Papua New Guinea	06/2017 – 03/2019
Australian Aid	Strategic and Fiscal Knowledge Management Adviser	Papua New Guinea	09/2015 – 06/2016
Australian Aid	LT periodic. Strategic Fiscal Adviser National Economic and Fiscal Commission	Papua New Guinea	04/2006 – 08/2015
Australian Aid	STC, Costing Adviser. Ministry of Finance Indonesia	Indonesia	11/2012 – 07/2013
Australian Aid	STC, SWAp Financing Mechanism Redesign	Papua New Guinea	01/2012 – 06/2012
Australian Aid	STC, Budget Adviser. Bougainville	Bougainville	09/2010
Australian Aid	STC, Finance Adviser, PHA Streamlining in Health	Papua New Guinea	2008
World Bank Group	STC, Financial Management Specialist. Mining Sector	Papua New Guinea	11/2007 – 02/2008
European Union	STC, Accounting System Design. Dept of Education PNG	Papua New Guinea	2007 – 2008
World Bank Group	STC, Finance & Budgetary Systems Specialist   Financial Analyst. Gas & Petroleum	Papua New Guinea	04/2006 – 09/2006
Asian Development Bank	STC, Adviser, Accounting Systems. Department of Finance	Papua New Guinea	02/2006 – 09/2006

Australian Aid	STC, Adviser, Public Financial Management Training. Department of Finance	Papua New Guinea	09/2005 – 11/2005
Australian Aid	LT Resident Adviser (then periodic), Expenditure Control. Department of Finance	Papua New Guinea	07/2003 – 08/2005
World Bank Group	STC, Financial Management Specialist. Gas & Petroleum	Papua New Guinea	07/2003 – 09/2006
World Bank Group & Global Environment Facility	STC, Finance and Accounting Specialist. Forestry & Conservation	Papua New Guinea	10/2002 – 07/2003
Deloitte	Senior Manager, Corporate Finance	Papua New Guinea	07/1999 – 10/2002
NZ - Chartered Accounting Practice and Public Sector	Professional Legal and Accounting roles.	New Zealand	Before 1999

#### Relevant Publications (selection – author, co-author, chapter author)

- **World Bank** (2022), *Papua New Guinea Economic Update: Navigating a Fragile Recovery, Adjusting health spending toward universal health coverage*, February 2022 (health chapter)
- **World Bank** (2022), *Papua New Guinea Public Finance Review: Resuming fiscal consolidation while improving public service delivery*, February 2022 (health chapter)
- **World Bank** (2021), *Papua New Guinea Economic Update: Dealing with a Triple Crisis, Institutional capital for basic health*, January 2021 (health chapter)
- **Asian Development Bank** (2019), *Line of Sight. How improved information, transparency, and accountability would promote the adequate resourcing of health facilities across Papua New Guinea*, June 2019
- **Book. PNG National Economic & Fiscal Commission** (2018), *The NEFC Story. The Story behind the design and implementation of RIGFA*<sup>1</sup>
- **World Bank** (2018), *Exploring Factors Driving the Performance of Rural Health Care in Papua New Guinea.*, Cairns, Alan; Witter, Sophie; Hou, Xiaohui, June 2018
- **World Bank** (2018), *Kiribati - Health financing systems assessment: spend better*, May 2018
- **World Bank** (2018), *Vanuatu - Health financing systems assessment: spend better*, May 2018
- **PNG National Research Institute** (2017), *Discussion Paper: Papua New Guinea's Public Service Delivery Framework at Subnational Levels*; R. Duncan, A. Cairns & C. Banga, May 2017
- **Coffey International** (2016), *Save Senis Governance Bulletin*, May 2016
- **World Bank** (2015), *Financing the frontline: an analytical review of provincial administrations' rural health expenditure 2006-2012*, Cairns, Alan; and Hou, Xiaohui. Sept 2015
- **PNG National Economic & Fiscal Commission** (2015), *Raising the Bar: the 2013 Provincial Expenditure Review*, May 2015

<sup>1</sup> *The NEFC Story. The Story behind the design and implementation of RIGFA* is a book that records the formation and history of the National Economic and Fiscal Commission in Papua New Guinea and the intergovernmental financing reforms the organization helped to design and implement.

- **PNG National Economic & Fiscal Commission** (2014), *The Thin Blue Line: the methodology and results of the 2011 Cost of Subnational Services Study (O&M)*, July 2014
- **World Bank** (2013), *Navigating turbulent waters: addressing looming policy challenges for revived growth and improved living standards*, December 2013
- **PNG National Economic & Fiscal Commission** (2013), *Government, Money Arteries & Services: the 2012 Provincial Expenditure Review*, November 2013
- **World Bank** (2013), *Below the glass floor: the analytical review of expenditure by provincial administrations on front line rural health*, June 2013
- **PNG National Economic & Fiscal Commission** (2013), *Taking Stock: the 2011 Provincial Expenditure Review*, April 2013
- **PNG National Economic & Fiscal Commission** (2012), *Step Two: The Ripple Effect: the 2010 Provincial Expenditure Review*, February 2012
- **PNG National Economic & Fiscal Commission** (2010), *Green Shoots of Change: the 2009 Provincial Expenditure Review*, September 2010
- **PNG National Economic & Fiscal Commission** (2010), *Walking the Talk: the 2008 Provincial Expenditure Review*, January 2010
- **PNG National Economic & Fiscal Commission** (2009), *Closing the Gap: the 2007 Provincial Expenditure Review*, January 2009
- **PNG National Economic & Fiscal Commission** (2008), *It's More Than Numbers: the 2006 Provincial Expenditure Review*, June 2008
- **PNG National Economic & Fiscal Commission** (2007), *Cost Capacity Performance: the 2005 Provincial Expenditure Review*, October 2007
- **PNG National Economic & Fiscal Commission** (2006), *The 2005 Function Grant Review*, October 2006

#### Studies pre-publication stage

- **World Bank** (2021), *Delivering health services to all Papua New Guineans: Exploring the Drivers of Health Equity* (draft)
- **World Bank** (2021), *Delivering Value for Money in the Health Sector: Exploring Performance, Productivity and Utilisation* (draft)

#### As peer reviewer

- **PNG National Economic & Fiscal Commission** (2023), *The methodology and results of the 2020 Cost of Subnational Services Study (O&M)* – Peer reviewer
- **PNG Dept of Provincial & Local Government Affairs** (2009), *Case Study of District and Facility Funding Report*, Nov 2009 – Peer reviewer

#### Recent papers and reports for dissemination & consultation

- **NEFC** (2024), *From Here to There: The Cost of Government Services in Bougainville*, December 2024
- **World Bank** (2023), *Case Study: Church Health Services & Agencies in Papua New Guinea*, June 2023
- **World Bank** (2023), *Case Study: Education Funding to Schools in Papua New Guinea*, June 2023
- **The Global Fund** (2023), *Evaluation of Global Fund Investments through the Health and Nutrition Services Access Project in Lao PDR*, Jan 2023
- **World Bank** (2023), *Transparency and Accountability Assessment in Papua New Guinea*, Jan 2023
- **World Bank** (2022), *Transparency and Accountability Assessment in the Republic of the Marshall Islands*, July 2022

- **UK FCDO** (2022), *Analysis and Classification of Local Level Audit Observations in Nepal FY 2019/20, July 2022*
- **UK FCDO** (2022), *Nepal Fiduciary Risk Assessment in the Health Sector at the Local Level, July 2022*
- **DFAT Australia** (2021), *Independent Performance Audit and Situational Analysis – East Sepik Provincial Administration, Sept 2021*