### AGENDA

**Thursday, 10 May 2012 (Day One)**

**8.30 - 09:00 Opening**
- Welcome remarks
- Approval of Rapporteur
- Approval of Agenda
- Approval of the report of the 25th Board Meeting

**Presenter:** Board Chair and Vice-Chair

**09:00 - 10:30 Governance Oversight:**
**Organizing to Deliver and Implementing the Strategy**
- Report of General Manager on Organizational Reforms, Transformation and Strategic Questions for the year ahead (30 mins)
- Q & A on key strategic issues (1 hour)

**Presenter:** Gabriel Jaramillo

**10:30-11:00 Coffee Break**

**11:00 - 13:00 Executive Director Selection**
- Introduction
- Identifying areas for additional input (30 mins)
- Initial Q & A (1 hour 30)

**Presenter:** Board Chair

**13:00-14:00 Lunch**

**14:00 - 15:00 Executive Director Selection – continued**
- Constituency inputs to further refine the process (1 hour)

**Session Chair:** Board Chair

**15:00 - 16:00 Risk Management**
- Introducing the function of the Chief Risk Officer (15 mins)
- Q & A on risk in the portfolio (30 mins)

**Presenters:** Cees Klumper and John Parsons

**16:00 - 16:30 Coffee Break**

**16:30-18:00 Executive Session**
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• Decision Point - Approval of 2011 Annual Report/Financial Statement  
• Decision Point - Decision-Making Authority on Adjustments within the Operating Expenses Budget  
Presenter: Chair and Vice-Chair, Finance and Operational Performance Committee |
| 09:30 – 10:30    | Forecasting resources for the future                              | • Cash-flow forecast  
• Endorsement of approach moving forward  
Presenter: General Manager and Chair and Vice-Chair of Finance and Operational Performance Committee |
| 10:30 – 11:00    | Coffee break                                                       |                                                                                                        |                                                                                                |
| 11:00 – 13:00    | 2012 projected expenditures                                       | • Grant renewals financial pipeline for year ahead  
• Financial summary of TFM applications received  
• Accelerating strategy delivery  
• Decision point (subject to discussions)  
Presenters: Secretariat and Chair of Strategy, Investment and Impact Committee |
| 13:00 – 14:00    | Lunch                                                              |                                                                                                        |                                                                                                |
| 14:00-14:30      | Delegations of Authority for Efficient Grant Management            | • Decision Point – Delegation of Authority to Secretariat on Grant Signing, Grant Start Dates and other operational matters  
Presenter: Chair, Strategy, Investment and Impact Committee |
| 14:30 - 15:30    | Governance Oversight                                               | Phase 2 Governance Reforms  
• Introduction and strategic focus  
• Review of Priorities and obtaining constituency inputs  
Presenter: Board Vice-Chair                                                              |
| 15:30 – 16:00    | Coffee break                                                       |                                                                                                        |                                                                                                |
| 16:00-17:00      | Executive Director Selection                                       | • Decision Point – Launch of ED Selection Process  
Presenter:                                                                                                  |
| 17:00-17:30      | Meeting wrap-up and closure                                        |                                                                                                        |                                                                                                |