

36th Board Meeting, 16-17 November 2016

Final Agenda

GF/B36/01
Board Decision
Issued 14 November 2016

PURPOSE: This document presents the Agenda of the 36th Global Fund Board Meeting, held in Montreux, Switzerland, on 16-17 November 2016.

Pre-Meeting Day, Tuesday 15 November 2016

Information Briefing Sessions

08:00 – 08:30 **Update on Financial Oversight Matters: 2017 Operating Expenses Budget and Corporate Work Plan**
30 mins

AFC Chair and Vice-Chair
Presenter: Chief Financial Officer

08:30 – 09:30 **Allocation Period 2017-2019: Sources and Uses of Funds**
60 mins

- a. Briefing on sequence of decisions to be considered by the Board
- b. Asset and Liability View for the 4th Replenishment Period
- c. Revisions to the Amended and Restated Comprehensive Funding Policy
- d. Update on the results of the 5th Replenishment
- e. 2017 – 2019 allocation period:
 - i. Sources of funds for allocation;
 - ii. Sources of funds for catalytic investments;
 - iii. Sources of funds for country allocations

AFC and SC Chairs and Vice-Chairs
Presenters: Chief Financial Officer; Deputy Chief Financial Officer; Head, Policy & Strategy

09:30 – 10:00 **Resource Mobilization**
30 mins

AFC Leadership
Presenter: Director of External Relations

Pre-read: GF/B36/29 Update on Resource Mobilization and outcomes of the Fifth Replenishment

10:00 – 10:30 *Coffee Break*

Office of Board Affairs Meet & Greet

This informal coffee break provides an opportunity for new Board Members and Alternates to meet each other, some longstanding governance officials, and the leadership of the Secretariat.

Venue: Stravinsky VII

10:30 – 11:15 **Allocation Period 2017-2019: Catalytic Investments**
45 mins

AFC and SC Chairs and Vice-Chairs
Presenter: Head, Policy & Strategy

Pre-Meeting Day, Tuesday 15 November 2016 (cont.)

11:15 – 12:15 **Funding Model: Implementation Reporting, Key Initiatives, and Risk Management Matters**
60 mins

- a. Briefing on Funding Model implementation
- b. Discussion on key initiatives as reported in the Prioritized Action Plan for Impact Progress Update

AFC and SC Leadership

Presenters: Head, Grant Management Division; Chief Risk Officer

12:15 – 13:00 **Update from the Technical Review Panel**
45 mins

Presenter: Chair, TRP

Pre-read: GF/B36/13 Update from the Technical Review Panel

13:00 – 14:00 *Lunch: A buffet of finger-food will be available outside the Briefing Room*

**Lunchtime discussion session:
Strategic Key Performance Indicators**

14:00 – 14:45 **Briefing on Ethics, Conflict of Interest and Duty of Care**
45 mins

Presenter: Ethics Officer

14:45 – 15:30 **Governance Matters: Report of the Coordinating Group & Board Performance Assessment 2016**
45 mins

Board Leadership, AFC, EGC and SC Chairs and Vice-Chairs

Pre-reads:

GF/B36/18 Report of the Coordinating Group

GF/B36/19 Governance Performance Assessment Framework – Results of Board and Board Leadership Performance Assessment 2016

15:30 – 19:30 **Constituency Meetings**
Opportunities for Constituencies to meet and discuss upcoming Board priorities

16:00 – 18:00 **Briefings on Resilient and Sustainable Systems for Health**
Informal briefing sessions on the Global Fund's work on sustainable health systems. These sessions will highlight how investments in RSSH will contribute to addressing system-wide constraints that affect the three diseases and beyond. **The series of sessions will start at 16:00, 16:45 and 17:30.**

Venue: Bureau Stravinsky II

19:30 – 21:00 **Welcome Reception. Venue: Foyer Accueil 2m2c**

36th Board Meeting, 16-17 November 2016

Day 1, Wednesday 16 November 2016

Document
Reference

08:00 – 08:30
30 mins

Board Meeting Opening

GF/B36/01
(Decision)

- Opening remarks from the Chair and Vice-Chair of the Board
- Overview of agenda and sequencing of decisions
- Review of decisions of the 35th Board Meeting

Board Leadership

Decision: Approval of the Rapporteur

Decision: Approval of the Agenda

Leadership Updates and Resource Mobilization

08:30 – 10:15
105 mins

Report of the Executive Director

Executive Director

GF/B36/10
(Information)

Discussion session

Next Steps on Global Fund Strategy 2017-2022

Head, Policy & Strategy

GF/B36/17
(Information)

Discussion session

Resource Mobilization & Update on the Fifth Replenishment

AFC Leadership

Director of External Relations

GF/B36/29
(Information)

Discussion session

10:15 – 10:45

Coffee Break

Risk Management

10:45 – 11:45
60 mins

Risk Management

- 1. Prioritized Action Plan for Impact – Progress Update**
- 2. Risk Management Report**

GF/B36/27
(Information)

GF/B36/26
(Information)

Coordinating Group

Chief Risk Officer; Head, Grant Management Division

Discussion session

11:45 – 12:30
45 mins

Office of the Inspector General Matters

1. OIG Progress Report 2016

*AFC Leadership
Inspector General*

GF/B36/11
(Information)

2. OIG Agreed Management Actions

*AFC Leadership
Inspector General*

Secretariat Response: Executive Director; Head, Grant Management Division; Chief Risk Officer; Chief Financial Officer

GF/B36/12
(Information)
GF/B36/12A
(Information)

Discussion session

12:30 – 13:30

Lunch

Francophone Lunch. Venue: Stravinsky III

Strategy Development

13:30 – 14:15
45 mins

Update on Community, Rights and Gender

*SC Leadership
Head, Community, Rights & Gender Department*

Discussion session

**Strategy Development & Commitment of Financial Resources:
Allocation Period 2017-2019**

14:15 – 15:30
75 mins
Continued after coffee

Sources and Uses of Funds

- a. Asset and Liability View for the 4th Replenishment Period
- b. Approval of revisions to the Amended and Restated Comprehensive Funding Policy
- c. Update on the results of the 5th Replenishment
- d. Approval of the following for the 2017 – 2019 allocation period:
 - i. Sources of funds for allocation;
 - ii. Sources of funds for catalytic investments;
 - iii. Sources of funds for country allocations

GF/B36/02
(Decision)
GF/B36/03
(Decision)

*AFC Leadership; SC Leadership
Chief Financial Officer; Head, Policy & Strategy*

Decision: Amended and Restated Comprehensive Funding Policy
Decision: Approval of Sources and Uses of Funds for the 2017-2019 Allocation Period

15:30 – 16:00

Coffee Break

Day 1, Wednesday 16 November continued

Document
Reference

16:00 – 16:45
45 mins

Sources and Uses of Funds - continued

*AFC Leadership; SC Leadership
Chief Financial Officer; Head, Policy & Strategy*

Decision: Amended and Restated Comprehensive Funding Policy

Decision: Approval of Sources and Uses of Funds for the 2017-2019 Allocation Period

GF/B36/02
(Decision)

GF/B36/03
(Decision)

16:45 – 18:30
105 mins

Catalytic Investments – Priorities and Associated Costs

*SC Leadership
Head, Policy and Strategy*

Discussion, decision.

Decision: Catalytic Investments for the 2017-2019 Allocation Period

GF/B36/04 -
Revision 1
(Decision)

18:30

Close of Day 1

18:30 – 19:00

*Refreshments served for Board Members and Alternates
ahead of Executive Session*

19:00 – 21:00

Executive Session of the Board

08:00 – 09:30 **Executive Session of the Board**
90 mins

09:30 – 10:30 **Board Direct Report Selection Processes &
Selection of the next Executive Director**

GF/B36/07
(Decision)

*EGC Leadership
Board Leadership*

Discussion, decision.

Decision: Process for the Appointment of the Executive
Director

10:30 – 11:00 *Coffee Break*

Strategy Development

11:00 - 12:00 **Business Model in High-Risk Countries**
60 mins

GF/B36/28
(Information)

*Coordinating Group
Executive Director; Head, Grant Management Division;
Head, Grant Management Support Department*

Discussion session

12:00 – 12:45 **Country Coordinating Mechanisms**
45 mins

*EGC and SC Leadership
Head, Grant Management Division; Head, Grant
Management Support Department, Inspector General,
Ethics Officer*

Discussion session

12:45 – 13:45 *Lunch*

13:45 – 14:30 **Technical Evaluation Reference Group Multi-Year
Work Plan**
45 mins

GF/B36/14
(Information)

*SC Leadership
TERG Chair; Head, SIID*

Discussion session

Commitment of Financial Resources

14:30 – 15:00 30 mins	Corporate Work Plan and Operating Expenses Budget 2017	GF/B36/05A (Decision)
	<i>AFC Leadership</i> <i>Chief Financial Officer</i>	GF/B36/05B (Decision)
	<i><u>Discussion, decision.</u></i>	
	<i><u>Decision: 2017 Corporate Work Plan and Operating Expenses Budget</u></i>	

Assessment of Organizational Performance

15:00 – 15:30 30 mins	Key Performance Indicators 1. Performance against KPIs – 2016 mid-year update	GF/B36/25 (Information)
	<i>AFC Leadership; SC Leadership</i> <i>Chief Financial Officer</i>	
	<i><u>Discussion</u></i>	

15:30 – 16:00 *Coffee Break*

16:00 – 17:30 90 mins	Key Performance Indicators (continued) 2. Performance Targets for the 2017 – 2022 Strategic Key Performance Indicator Framework	GF/B36/06A – Revision 1 GF/B36/06B – Revision 1 (Decision)
	<i>AFC Leadership; SC Leadership</i> <i>Chief Financial Officer</i>	
	<i><u>Discussion, decision.</u></i>	
	<i><u>Decision: Approval of the 2017-2022 Strategic KPI Framework Targets</u></i>	

Governance

17:30 – 18:00 30 mins	Close <ul style="list-style-type: none"> • Update on Location of the 37th Board Meeting (May 2017) • Update on the Selection of the Board Chair and Vice-Chair for the 2017-2019 term • Board High-Level Work Plan • Closing Remarks from Board Chair and Vice-Chair
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1. Decisions to be taken at the Board Meeting

	Decision	Committee
1	Appointment of the Rapporteur	N/A
2	Approval of the Agenda	N/A
3	Approval of revisions to the Amended and Restated Comprehensive Funding Policy	AFC
4	Sources and uses of funds for the 2017-2019 Allocation Period	AFC/SC
5	Catalytic investments for the 2017-2019 Allocation Period	SC
6	Process for the Appointment of the Executive Director	EGC
7	2017 Corporate Work Plan and Operating Expenses Budget	AFC
8	Performance Targets for the 2017 – 2022 Strategic Key Performance Indicator Framework	AFC/SC

2. Decisions to be taken electronically after the Board Meeting

	Decision	Committee
After the Board Meeting		
1	Wambo.org: Progress Update and Steps for Advancement	AFC/SC
2	Review of the Employee Grievance and Dispute Resolution System	AFC
3	Constituency Funding Policy	EGC

3. Reports to be shared for background information or Pre-Day sessions

Pre-Day Sessions:

- Report of the Coordinating Group
- Governance Performance Assessment Framework – Results of Board and Board Leadership Performance Assessment 2016
- Update from the Technical Review Panel

Information Papers

- Recoveries Report
- Update on Sourcing and Supply Chain
- Annual Report on Privileges and Immunities
- Report on Status of Board Decisions
- Report of the 35th Board Meeting

36th Board Meeting Documents List

Reference	Document Title
For Decision	
GF/B36/01	36 th Board Meeting Agenda
GF/B36/02	Revisions to the Amended and Restated Comprehensive Funding Policy
GF/B36/03	Sources and Uses of Funds for the 2017-2019 Allocation Period
GF/B36/04 - Revision 1	Catalytic Investments
GF/B36/05A	2017 Operating Expenses Budget
GF/B36/05B	2017 Corporate Work Plan
GF/B36/06A – Revision 1	Performance Targets for the 2017 – 2022 Strategic Key Performance Indicator Framework
GF/B36/06B – Revision 1	Performance Targets for the 2017 – 2022 Strategic Key Performance Indicator Framework (slide deck)
GF/B36/07	Board Direct Reports Selection Process
GF/B36/08	Reference not in use.
GF/B36/09	Global Fund Grievance and Dispute Resolution System
For Information	
GF/B36/10	Report of the Executive Director
GF/B36/11	Office of the Inspector General Progress Update
GF/B36/12	2016 Progress Update on Status of Implementation of OIG Agreed Management Actions
GF/B36/12A	Secretariat AMA Update
Strategy Development	
GF/B36/13	Update from the Technical Review Panel
GF/B36/14	TERG Multi-Year Work Plan
GF/B36/15	Reference not in use
GF/B36/16	Update on Sourcing and Supply Chain

Reference	Document Title
GF/B36/17	Next Steps on Global Fund Strategy 2017-2022
Governance	
GF/B36/18	Report of the Coordinating Group
GF/B36/19	Governance Performance Assessment Framework – Results of Board and Board Leadership Performance Assessment 2016
GF/B36/20	This reference not in use. An Electronic Report on the Board Leadership Selection Process will be issued following the Board Meeting
GF/B36/21	Annual Report on Privileges and Immunities
GF/B36/22	Annual Report on Status of Board Decisions
GF/B35/28 – Revision 1	Report of the 35 th Board Meeting
Commitment of Financial Resources	
GF/B36/23	Reference not in use
GF/B36/24	Recoveries Report
Assessment of Organizational Performance	
GF/B36/25	Corporate KPIs: Performance against 2016 targets
Risk Management	
GF/B36/26	Risk Management Report
GF/B36/27	Prioritized Action Plan Progress Update
GF/B36/28	Business Model in High-Risk Countries
Resource Mobilization	
GF/B36/29	Update on Resource Mobilization and outcomes of the 5 th Replenishment