36th Board Meeting

Next Steps on Global Fund Strategy

For Board Information

GF/B36/17
Montreux, Switzerland
16-17 November 2016
Strategy Implementation: Strategy Committee and Board Oversight

• Board defined the Strategic Framework, approved the 2017-2022 Strategy and developed the KPI framework;

• Strategy Committee and Board:
  o Will receive regular updates on each strategic objective, including KPI monitoring, summaries of progress based upon quantitative and qualitative data from implementation and thematic reporting, and independent TERG reviews;
  o May schedule deeper dives on key topics or challenges as needed; and
  o Is requested to oversee progress and help resolve implementation challenges through consultation, diplomacy, revised policies or other means.

• Strategy implementation is:
  o Undertaken by Secretariat; and
  o Transparently and regularly reported to Board and Strategy Committee.
Strategy Implementation: Roles and Responsibilities

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<th>Role</th>
<th>Communication</th>
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| GF Board | - Reviews global progress on Strategy implementation  
         - Validates key strategic orientations as needed  
         - Reviews progress on Strategy implementation  
         - Pre-validates key strategic orientations  
         - Helps resolve implementation challenges  
         - Responsible for progress  
         - Helps in finding solutions to difficulties / delays  
         - Discusses key strategic orientations before submission to SC and Board  
         - Monitors implementation progress  
         - Escalates problems/delays  
         - Prepares consolidated reporting updates for SC and Board  
         - Continuous interaction with project owners |
| Strategy Committee | - 2x/ year  
         - 3x/ year |
| GF Management Executive Committee (MEC) | - Ongoing |
| Monitoring Role | - Implementing Deliverables  
         - Reports progress to MEC and asks for guidance as needed  
         - Provides input into reports to SC and Board  
         - Ongoing |

The Global Fund 36th Board Meeting, 6-17 November 2016, Montreux, Switzerland
Strategy Implementation: Reporting Progress (1/2)

• Regular Board reporting through the Strategy Committee on the progress of individual Strategic Objectives starting 2017

• Implementation reporting will include:

  1. Short updates on each Strategic Objective at each meeting
     o Allows holistic and ongoing oversight of implementation progress;
     o Facilitates timely flagging and resolution of implementation issues; and
     o Enables timely prioritization of critical issues on appropriate timelines.
Strategic Implementation: Reporting Progress (2/2)

2. Deeper dive on selected “Hot Topics” at each meeting (e.g. Supply Chain, Human Rights, Transition & Sustainability, COEs):
   - In-depth discussion on specific areas of the implementation plan
   - Topics determined in advance in consultation with the Strategy Committee
   - Allows for maximal flexibility and more responsive implementation management and oversight

3. Strategic KPI reporting (as per agreed schedule)

4. TERG reports and other thematic reports/evaluations (as per agreed schedule)