INDICATIVE AGENDA

PRE-MEETING DAY, Wednesday 12 September 2012

09:00-10:00  Financial forecasting update (all Board delegates)
  • Update from May 2012, and impact of Transitional Funding Mechanism on resource projections
  • Questions and Answers
  Location: Crans

10:15-12:00  New Funding Model – Initial Briefing (all Board delegates)
  • High level recap of 2012 – 2016 Strategy Framework and May 2012 Board Decision to accelerate implementation of the strategy and evolve the funding model
  • Presentation of options under consideration in the lead up to the 27th Board meeting; and areas for further focus
  • Questions and Answers session
  Location: Crans

12:00 - 14:00  Informal working lunch on funding model
  • Opportunity for delegates to sit together over lunch and discuss the information shared during the morning’s briefing
  Chair and Vice-Chair of the Strategy, Investment & Impact Committee (SIIC) and Secretariat team to circulate to answer questions, and provide input on SIIC recommendations
  Location: Zermatt

14:00–16:00  Preparing for the Board’s discussions on the new funding model
  • Board Member and Alternate Member conversation with the Board Leadership on strategic priorities going into the 27th Board meeting
  • Focus on funding model presentations from the morning session
  • Identifying areas for additional reflection before moving into the Board meeting
  Location: Pontresina - St Moritz

19:00 - 20:30  Welcome Reception
  Location: Zermatt
Thursday, 13 September 2012 (Day One)  
Location: Crans - Montana

8.30 - 09:10 Opening  
- Welcome remarks  
- **Decision** - Approval of Rapporteur  
- **Decision** - Approval of Agenda  
- **Decision** - Approval of the Report of the 26th Board Meeting  
- Review of actions arising from 26th Board Meeting  

Presenters: Board Chair and Vice-Chair

09:10 - 10:30 Governance Oversight

Organizing to Deliver and Implementing the Strategy  
- Report of General Manager on Transformation (20 minutes)  
- Q & A on key strategic issues (1 hour)  

Presenter: General Manager

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<th>10:30-11:00</th>
<th>Coffee Break</th>
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11:00 - 12:00 Executive Director Selection  
- Progress update against Ad-Hoc Nominations Committee work plan  

Presenter: Board Chair and Chair of the Ad-Hoc Nominations Committee

12:00 - 13:00 Launch of Board Chair and Board Vice-Chair Nominations process  
- Introduction  
- Identification of high level timetable for outreach and selection  
- **Decision**: Approval of the Terms of Reference for the Board Chair and Vice-Chair  

Presenter: Board Vice-Chair

| 13:00-14:00 | Lunch  
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14:00 – 15:30 Strategy Development

New funding modalities under the 2012-2016 Strategy  
- Introduction by General Manager and Chair of Strategy, Investment & Impact Committee, including **Review of consultations** (30 minutes)  
- **Presentation of new funding modalities** (60 minutes)  

Presenters: General Manager and Chair of Strategy, Investment & Impact Committee

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<th>15:30 – 16:00</th>
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16.00 - 17:00 New funding modalities continued  
- Q & A and Discussion

17.00 - 18.00 Governance Oversight

Executive Session

* Underline headings represent one of the six roles of the Board, from the Bylaws of the Global Fund
### Friday, 14 September 2012 (Day Two)
**Location: Crans - Montana**

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| 09:00 – 10:30 | **Strategy Development** - New funding modalities continued  
• Review of risks and benefits of proposed approaches  
• Review of overall alignment to 2012 – 2016 Strategy |
| 10:30 – 11:00 | **Coffee break** |
| 11.00 – 12:00 | **Committing and Managing Financial Resources**  
Forecasting resources for the future  
• Update on resource forecasts for 2012, and projections to end 2013  
• High level overview 2012 key resource mobilization focused events  
Presenters: General Manager and Chair of Finance and Operational Performance Committee |
| 12:00 – 13:00 | **Update on Affordable Medicine Facility - malaria**  
• Introduction  
• Questions and Answers  
• Decision: Transitional arrangements for the AMFm  
Presenter: Chair of Strategy, Investment and Impact Committee |
| 13:00 – 14:00 | **Lunch**  
Location: Zermatt |
| 14:00 – 15:00 | **Risk Management (Accountability and transparency)**  
Modification to the Policy on Ethics and Conflicts of Interest for Global Fund Institutions  
• Introduction on purpose of reforms  
• Decision: Revision to the Policy on Ethics and Conflicts of Interest for Global Fund Institutions  
Presenter: Chair of the Audit and Ethics Committee  
Committee oversight of Annual Financial Audit  
• Decision: Amendments to the Charters of the Audit and Ethics Committee and Finance & Operational Performance Committee  
Presenters: Chairs of the Audit and Ethics and Finance & Operational Performance Committees |
| 15:00 – 15:30 | **Coffee break** |
| 15:30 – 16:45 | **Strategy Development** - New funding modalities continued  
• Decision – New funding modalities for the Global Fund |
| 16:45 – 17:15 | **Meeting wrap-up of actions arising and closure** |

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