

Technical Review Panel Member

Curriculum Vitae

Name: Christine Ortiz

Nationality: USA

Additional languages: Spanish/French/English

Expertise: SISF

Qualifications

Qualification	Institution	Department	Year
MSc- Health Planning and Financing	London School of Economics and London School of Hygiene and Tropical Medicine	Policy and planning	1989
BS in Foreign Service	Georgetown University	School of Foreign Service	1985

Employment History

Employer	Position	Place	Year
The Palladium Group	Senior Health Economist	Washington DC	2018-2020
<ul style="list-style-type: none"> – Provided content knowledge, technical assistance, consultation, and support for the development and execution of economic analyses, health finance policy analyses and reform strategies, health system resource allocation decisions, and benefit package costing assessments. Primarily worked in francophone countries including extensive support to the Health Policy Plus (HP+) project's field team in Madagascar, including the GFF investment case, funds flow, national health accounts, and Mali on CHW funding gap analysis and health financing assessment overview. Participated in initial analysis of the readiness for transition (HIV) at Lao PDR, including the capacity of the national health insurance to contribute to the mobilization of national resources. Technical review of documents and studies on universal health coverage, health insurance and others for Palladium projects including for HP + Cambodia and Health System Resiliency - Afghanistan. Participation in the drafting of work plans and quarterly and annual execution reports. 			
University Research Co	Associate Director	Chevy Chase, MD USA	2014-2017
<ul style="list-style-type: none"> – Provided managerial and technical support to activities in Central America for the International Development Group. Responsible for the CDC Central America regional project on HIV/TB (Guatemala based CDC-LAC project) funded by PEPFAR, providing technical assistance to six countries including Guatemala, Honduras, El Salvador, Nicaragua, and Panama. Supports implementation research on RBF topics for the TRAction project, the Benin ANCRE project on topics of UHC, health financing and the private sector, and the work for the Global Fund related to the Community, Rights & Gender Technical Assistance Program (CRG). Provides company-wide support in health financing and health systems strengthening as needed. – Previously, Senior Technical Advisor on Health Systems Strengthening responsible for oversight of SSQH (Nord) project in Haiti and the Guatemala based CDC-LAC regional project. Provided technical support to the TRAction project for RBF studies including Senegal, Malawi, and global landscaping. Participated in Benin PRISE-C close out, and provided technical backstopping for the health financing and private sector activities for Benin-ANCRE. 			

Abt Associates Inc.	– Senior Technical Advisor	Bethesda, MD USA	2006-2014
<ul style="list-style-type: none"> – Country lead for Benin under the Health Financing Governance (HFG) project. Supported Africa Bureau work under HFG, including on community-based health insurance. Supported innovative research linking CBHI with micro insurance in Lagos, Nigeria. Lead technical headquarters expert for RBF on the Soins de Santé de Qualité Haiti (Nord). – Deputy Chief of Party for the USAID/HPI project in Vietnam (Jan 2012-July 2013). Provided managerial support for PEPFAR funded policy project related to the HIV/AIDS epidemic in Vietnam. Liaised with the client, other agencies and local counterparts. Acting communications lead, assuring quality products targeting key audiences. Technical lead for all Health Systems Strengthening tasks on the project, including inclusion of HIV/AIDS care and treatment inclusion into the national insurance scheme. – Headquarters technical and managerial work on a range of projects across Latin America, Africa, and South-East Asia. Contributed significantly to the Grant Management Solutions project, providing governance support to Global Fund Country Coordinating Mechanisms in Honduras and Morocco. Provided managerial and technical back stopping for the 4th Sector Health project, promoting public private partnerships in Latin America. Technical lead for several Health Systems 20/20 activities including safe motherhood in Senegal, HIV/AIDS costing in Côte d'Ivoire, and scaling up health insurance to achieve universal access in Africa. Organized two health insurance conferences in Africa (one in English and the other in French). Represented Abt at the JSI DELIVER offices and developed primer on reproductive health commodity security in a changing donor environment. 			
Independent	Consultant	Washington, DC USA	2005-2006
<p><u>Health Unlimited</u></p> <ul style="list-style-type: none"> – Carried out final evaluation of DFID funded Community Health Agent Network project located in Ayacucho, Peru. Evaluation focus was to provide lessons learned and strategies for improved impact and sustainability for current and future projects. <p><u>UNICEF</u></p> <ul style="list-style-type: none"> – Developed a user manual for the Marginal Budgeting for Bottlenecks (MBB) a planning tool focusing on proven interventions in MCH to achieve MDGs. Worked in close coordination with the Health Programming department from UNICEF Headquarters and also with the World Bank. – Participated as facilitator in trainings for the MBB tool in Nigeria & Ethiopia. 			
European Commission	Social Sector Specialist	La Paz, Bolivia	2002-2005
<ul style="list-style-type: none"> – Responsible for the management and supervision of bilateral projects in social sectors. Rural health project with total budget of 30M Euros with a 20-person team. Primary objective: to strengthen the Bolivian Health System Reform and reduce health status inequalities in the Departments of Tarija and Potosi. Approximately half of project budget directed to water and sanitation. Urban education project with total budget of 11.25M Euros with a 25-person team. Primary objective: to strengthen the Bolivian Educational Reform in the city of El Alto including primary school infrastructure and equipment, alternative education activities, and institutional strengthening of the municipal and district departments of education. – Used project cycle management tool, logical framework, and EC finance and contracts methodology. Authorized work plans, disbursements, calls for tender, staffing, and addendums to contracts. – Provided institutional strengthening to Bolivian health and education ministries, moving toward Sector Wide Approaches, conceptualization and definition of sectoral policies, and application of transversal themes of gender, indigenous populations, and environment to national policy. – Member of donor coordination mechanisms for health, education, gender, and sector wide approach. – Represented the Bolivian Delegation on the Global Fund CCM. 			

Ministère des Affaires Etrangères	Assistante Technique en financement de la santé	Abidjan, Côte d'Ivoire	1997-2002
<ul style="list-style-type: none"> – Member of an eight person team working to improve health care provision at the regional level, providing health financing expertise to the Regional Health office. – Responsible for ensuring ongoing financial and management support to nine urban, self-financing community health centers. – Designed, organized, and completed studies on financial and cost issues such as the impact of extending services to TB and HIV-AIDS diagnosis and treatment and the development of community based health insurance. – Designed, organized, and implemented Health Economics Programs including themes on equity issues of primary care provision, cost of primary level health interventions in public and community health centers (public-private initiative), and feasibility study of a planned mutual health organization in Abidjan. – Extensive work on cost recovery, user fees, and health expenditure in both the public and private sectors at regional and national levels. – Development of risk sharing initiatives specifically geared to the informal sector. Key member of the working group focused on the implementation of national health insurance in Côte d'Ivoire. 			
Independent	Consultant	Abidjan, Côte d'Ivoire	1992-1996
<p><u>UNICEF-Bureau Côte d'Ivoire</u></p> <ul style="list-style-type: none"> – Responsible for the evaluation of community participation and co-financing of the Bamako Initiative program in the Bouaflé district, Côte d'Ivoire. – Organized and participated in data collection in the field, in collaboration with the Ministry of Health, both at central and district levels. – Analyzed financial and economic data pertaining to 22 community health centers. – Produced study report subsequently distributed to organizations active in public health in the Côte d'Ivoire, including the French Ministry of Cooperation, the World Bank, the European Community and USAID. <p><u>UNICEF-Regional Office</u></p> <ul style="list-style-type: none"> – Provided on-going technical advice to the West and Central Africa office. – Wrote and edited publication on the History of the Bamako Initiative in West and Central Africa. – Responsible for survey on impact of the devaluation of the CFA Franc on health status in the region. – Researched the issue of generic essential drugs in the Ivory Coast and produced document presented at the WHO forum in Geneva, March 1995. – Prepared documents and presentations for the first coordination meeting between UNICEF and the French Ministry of Cooperation, January 1995. – Participated in the first coordination meeting and further responsible for the compilation of the final report of the meeting. <p><u>The African Development Bank</u></p> <ul style="list-style-type: none"> – Produced synthesis document on the impact of AIDS in Africa, for the annual meeting of the ministers of finance from ADB member countries. 			
Project Analyst	Johns Hopkins University	Baltimore, Maryland USA	1990-1991
<ul style="list-style-type: none"> – Responsible for the analysis of child survival projects centrally funded by USAID and implemented by private voluntary organizations. – Provided technical assistance in health financing, budgeting and cost control for over 80 primary health care projects (child survival and maternal health) worldwide. – Editor of the quarterly technical publication sent to PVO head offices, field offices, and subscribers. – Assisted in the preparation and organization of workshops and international conferences on various public health issues. – Reviewer for papers on health economics and financing presented for the 1991 annual American 			

Public Health Association conference. – Synthesized and analyzed 40 Child Survival final project evaluations for financial sustainability.			
Project Officer	Médecins du Monde	Guatemala City, Guatemala	1989-1990
<ul style="list-style-type: none"> – Responsible for management and administrative activities for three primary health care projects in Ixcán, El Quiche. – Provided technical assistance for the implementation and follow up of the distribution of essential medicines and the creation of 25 revolving drug funds. – Developed project proposals on maternal and child health and appropriate technologies. – Initiated negotiations for funding with international and bi-lateral funding sources including the European Community, USAID, and embassies. – Participated in health education activities in the field. 			
Volunteer	Peace Corps	San Marcos, Ocotepeque Honduras	1985-1987
<ul style="list-style-type: none"> – Small animal husbandry extensionist with local Non-Governmental Organization. – Organized, implemented, and provided follow-up for small animal projects with men's and women's groups. – Developed teaching materials and provided training in stock management. – Secondary activities included a weekly under-fives clinic and work in the dispensary of the local health center. 			

Relevant Publications

- "Financial Sustainability in PVO Child Survival: The Early Years", **PVO, Child Survival Technical Report**, Volume II, #1, Johns Hopkins University, Baltimore, December 1990.
- Editor of **PVO, Child Survival Technical Report**, Volume II, #1 & #2, The Johns Hopkins University, December 1990 and June 1991, English, Spanish and French editions.
- **La Participation Communautaire et le Cofinancement dans les Soins de Santé Primaires, (District de Bouaflé, Côte d'Ivoire)**, UNICEF-Bureau Côte d'Ivoire, July 1995.
- Editor of **The Bamako Initiative in West and Central Africa: Origins, Operationalization and Challenges**, UNICEF-WACARO, Abidjan, 1997.
- "Affordability, Cost Effectiveness and Efficiency of Primary Health Care: the Bamako Initiative Experience in Benin and Guinea", **Health Planning and Management**, Vol. 12, supplement 1, United Kingdom, June 1997.
- "Local Cost Sharing and Community Empowerment in Bamako Initiative Systems in Benin and Guinea: Assuring the Sustainability of Primary Health Care", **Health Planning and Management**, Vol. 12, supplement 1, United Kingdom, June 1997.
- "The Equity Implications of Local Cost Recovery in Benin and Guinea Bamako Initiative Programs", **Health Planning and Management**, Vol. 12, supplement 1, United Kingdom, June 1997.
- English editor for, "Lessons Learned from Eight years of Bamako Initiative Experience in West and Central Africa", **Children in the Tropics**, International Centre for Childhood and the Family, Paris, 1997.
- "Les Formations Sanitaires à Base Communautaire à Abidjan : Un système naissant de prépaiement non mutualisé" presented at the workshop **Les mutuelles de santé en Afrique**, CIDEF, Paris, May 1998.
- "Qu'attendre d'une gestion privée à but non lucratif ? L'exemple des FSU-Com d'Abidjan", **Santé en Capitales**, CEDA, Abidjan pp 243-261, March 1999.
- " Conditions économiques de la pérennisation des FSU-Com à Abidjan ", **La recherche en santé au service du développement**, éditions CEDA, Abidjan, pp 253-257, July 2001.
- " Analyse des coûts de production et de leur recouvrement dans les FSU publiques d'Abidjan", **La recherche en santé au service du développement**, éditions CEDA, Abidjan, pp 257-261, July

- 2001.
- “ Coût des activités préventives et du dépistage et prise en charge des tuberculeux dans les FSU-Com ”, **La recherche en santé au service du développement**, éditions CEDA, Abidjan, pp 261-265, July 2001.
 - “Etude de la faisabilité d’une mutuelle s’adressant à la clientèle des FSU-Com ”, **La recherche en santé au service du développement**, éditions CEDA, Abidjan, pp 261-269, July 2001.
 - “Répertoire des mutuelles à Abidjan ”, in **La recherche en santé au service du développement**, éditions CEDA, Abidjan, pp 269-273, July 2001.
 - “Les mutuelles de santé peuvent-elles être une réponse au problème d’accès aux soins en milieu urbain ? ” **Financement de la santé dans les pays d’Afrique et d’Asie à faible revenu**, éditions Karthala, Paris, 2003.
 - Costs of HIV/AIDS Medical Services in Public Health Facilities in Côte d’Ivoire**. Bethesda, MD: Health Systems 20/20 Project, Abt Associates Inc., <http://www.hs2020.org/content/resource/detail/2136/> , October 2008.
 - **Ensuring Reproductive Health Commodity Security within a Sector Wide Approach**. Arlington, VA: USAID | DELIVER PROJECT, Task Order 1, http://deliver.jsi.com/dlvr_content/resources/allpubs/policypapers/EnsuRHCSwap.pdf 2008.
 - **Africa Health Insurance Workshop, Extending health insurance: how to make it work**, HS 20/20, Abt Associates Inc, [http://hha-online.org/hso/system/files/Health%20Insurance%20Handbook%20\(1\).pdf](http://hha-online.org/hso/system/files/Health%20Insurance%20Handbook%20(1).pdf), October 2009.
 - **How to Develop a Health Insurance Scheme Targeted to the Poor**”, Global Health Council Annual meeting, Washington DC, May 2010
 - **A Framework for Success: Comparative Analysis of African Community Based Initiatives in Africa**”, APHA, Denver, Nov 2010.
 - Building upon Community Based Health Initiatives in Sub-Saharan Africa to move towards universal coverage. A comparative analysis of six countries**, Colloque sur le financement de la santé dans les pays en voie de développement, CERDI, Clermont Ferrand, May 2011
 - Introduction of misoprostol for prevention of postpartum hemorrhage at the community level in Senegal**, International Journal of Gynecology and Obstetrics, 115 (2011) 251–255, [http://www.ijgo.org/article/S0020-7292\(11\)00472-3/abstract](http://www.ijgo.org/article/S0020-7292(11)00472-3/abstract), September 2011.
 - Health Insurance Handbook-how to make it work**, World Bank Working Paper no 219, World Bank, Washington, http://www-wds.worldbank.org/external/default/WDSContentServer/IW3P/IB/2012/01/08/000333037_20120108233848/Rendered/PDF/662340PUB0EPI00ndbook09780821389829.pdf , Jan 2012.
 - Using Data for Decision Making - strengthening capacity for local researchers to influence policy**, poster presentation at the Health Systems Research Symposium. Beijing, Nov 2012.
 - Putting the “Universal” into national social health insurance in Vietnam: part of a sustainable financing approach to the HIV and AIDS response**, Poster, International Aids Conference 2014, Australia, July 2014.
 - **Considerations in Planning and Evaluating Quality Within Performance-Based Incentive Schemes**, Moderated panel, Mini University, George Washington University, March 2016.
 - **Leveraging health private sector to improve Benin’s health system**, Oral presentation, 12th World Congress in Health Economics: Revolutions in the Economics of Health Systems, Boston University, July 2017.
 - **Community outreach and care process improvement to maintain HIV patients in care in Northern Haiti**, Poster presentation, 9th IAS Conference on HIV Science, Paris, France, July 2017.
 - **Community Health Worker Program in Mali Under Threat: Evidence to Drive Advocacy Efforts**, Washington, DC: Palladium, Health Policy Plus, <http://www.healthpolicyplus.com/pubs.cfm?get=11282> , February 2019.

Additional Information

International Work Experience

Seasoned international public health professional with 20 + years' experience specializing in Health Systems Strengthening, particularly in the areas of financing and governance. Extensive technical and management experience in Latin America, Africa, and South-East Asia. Prior to July 2014 when she joined URC-CHS, Christine worked for Abt Associates providing expert technical assistance in Health Systems Strengthening, Health Financing, Public Private Partnerships, MCH, and HIV. Her experience also includes work with UN agencies, bilateral donors, and NGO's as well as providing technical support to Global Fund CCMs through the Grant Management Solutions mechanism. She has worked extensively in results based financing (RBF), community based health financing, universal health insurance (UHC), and public private partnerships (PPPs). Her international project management experience also includes health, water and sanitation, and education with USAID funded projects, the European Commission and NGOs. She has excellent intercultural and interpersonal skills and speaks fluent English, Spanish, and French. Active TRP member of the SISF group

Benin, Bolivia, Costa Rica, Côte d'Ivoire, Democratic Republic of Congo, Ghana, Ecuador, El Salvador, Ethiopia, Ghana, Guatemala, Haiti, Honduras, Laos, Madagascar, Malawi, Mali, Mexico, Morocco, Nicaragua, Nigeria, Pakistan, Rwanda, Senegal, Vietnam, Zambia.