

# 38th Board Meeting, 14-15 November 2017

# Agenda

GF/B38/01  
Board Decision  
Issued 8 November

PURPOSE: This document presents the Agenda of the 38th Global Fund Board Meeting, held in Geneva, Switzerland, on 14-15 November 2017.

# Meeting Overview

## I. Decisions

<b>Core function</b>	<b>Decision</b>	<b>Committee</b>
Governance	Appointment of the Executive Director	Board Leadership
	Proposal to Integrate Additional Public Donors in the Global Fund Governance Structure	EGC
Commitment of Financial Resources	Approval of the 2018 Operating Expenses Budget & Corporate Work Plan	AFC
Organizational Performance	Strategic KPI Framework: Approval of Performance targets for KPIs 3, 6a, 6b, 6e and 12.	AFC/SC
Risk Management	Policy to Combat Fraud and Corruption	EGC

## II. Decisions to be taken electronically after the Board Meeting

<b>Core function</b>	<b>Decision</b>	<b>Committee</b>
Commitment of Financial Resources	Principles of the LFA Procurement Method	AFC
Governance	Revised Process for the Annual Performance Assessment of Board Direct Reports	EGC
	Appointment of Committee Chairs and Vice-Chairs (Dec 2018)	Board Leadership
	The Global Fund Honorarium Framework	EGC
	Location of the 39 <sup>th</sup> Board Meeting	

## III. Key Topics for Board Information, including items for future Decision (Pre-Day and Board Agenda)

<b>Core Function</b>	<b>Topic</b>	<b>Committee</b>
Leadership Updates	Annual Report of the Interim Executive Director	N/A
	Progress Update from the Inspector General	AFC
Strategy	Update on Strategy Implementation	SC
	Reviewing the Eligibility Policy	SC
	Evolution of CCMs to support implementation of the Strategy	EGC, SC
	Report of the Technical Review Panel	SC
	Report of the Technical Evaluation Reference Group	SC
Governance	Strengthening the Board Leadership Selection Process	EGC
Risk Management	Risk Management Report & Risk Appetite Framework	AFC, EGC, SC
Organizational Performance	Strategic Key Performance Indicators: reporting on performance	SC, AFC
Resource Mobilization & Partnerships	Resource Mobilization Action Plan: Status Update	AFC

# Pre-Meeting Day, Sunday 12 November 2017

**All day**

**Constituency meetings**

*Opportunities for Constituencies to meet and discuss upcoming Board priorities*

# Pre-Meeting Day, Monday 13 November 2017

## **Pre-day Briefings & Discussion Sessions**

08.00-09.00

### **Risk Management Report & Risk Appetite Framework**

*AFC Leadership; Chief Risk Officer*

Session format: presentation and discussion.

Objectives:

- *Progress update on evolving risk management and controls, including development of a Risk Appetite Framework, for Board decision in May 2018.*
- *Board discussion focusing on key highlights from the biannual risk report and Organizational Risk Register*
- *Opportunity for Board Q&A.*

*Documents:*

*GF/B38/18 Risk Management Report*

*GF/B38/23 Advancing Risk Appetite*

09.00-10.00

### **Reviewing the Eligibility Policy**

*SC Leadership; Head, Policy and Strategy*

Session format: presentation and discussion.

Objectives:

- *Progress update on revisions to the Eligibility Policy, for Board decision in May 2018.*
- *Opportunity for Board Q&A.*
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*Document: GF/B38/20 Revising the Eligibility Policy*

10.00-10.30

### **Coffee break**

10.30-11.30

### **Evolution of Country Coordinating Mechanisms to support implementation of the Strategy**

*EGC Leadership; SC Leadership; Head, Grant Management; Head, Grant Portfolio Solutions and Support*

Session format: presentation and discussion.

Objectives:

- *Board discussion and input in response to CCM Evolution initiative's initial findings and options.*
- *Opportunity for Board Q&A.*

*Document: GF/B38/21 Evolving Country Coordinating Mechanisms to align with the Global Fund Strategy*

# Pre-Meeting Day, Monday 13 November 2017

11.30-12.15

## **Report of the Technical Review Panel**

*SC Leadership; TRP Chair; Head, SIID; Head, Grant Management Division*

Session format: presentation and discussion.

Objectives:

- *Update on 2017 windows*
- *Lessons learned from differentiated approach to TRP review*

*Document: GF/B38/12 Report of the Technical Review Panel*

12.00-14.00

## **Reading Room (meeting room MEYRIN)**

12.15-13.15

## **Lunch**

***Served outside Plenary Room and in the Café Jardin***

12.15-13.15

## **Francophone lunch**

*By invitation for delegates from francophone countries  
Meeting room: Paris*

13.15-14.00

## **Report of the Technical Evaluation Reference Group**

*SC Leadership  
TERG Chair; Head, SIID*

Session format: presentation and discussion.

Objectives:

- *Update on Prospective Country Evaluations*
- *2017 Strategy Review update*

*Document: GF/B38/13 Report of the Technical Evaluation Reference Group*

14.00-14.45

## **Resource Mobilization Action Plan: Status Update**

*AFC Leadership  
Director of External Relations*

Session format: presentation and discussion.

Objectives:

- *Progress update and opportunity for discussion*

*Document: GF/B38/19 Resource Mobilization Action Plan, Status Update*

14.45-15.15

## **Coffee break**

## Pre-Meeting Day, Monday 13 November 2017

15.15-16.15

### **Round Table Discussion: Venezuela**

*With participation from partner organizations (PAHO and UNAIDS) and the Latin America and the Caribbean Constituency*

Objectives:

- *Update to Board on ongoing efforts of partners to support Venezuela*

*Document: a presentation will be shared in advance of the meeting.*

16.15-17.00

### **Strengthening the Board Leadership Selection Process**

*EGC Leadership; Independent Member of the EGC  
Head, Office of Board Affairs*

Session format: presentation and discussion.

Objectives:

- *Update and initial options for process reforms to select and appoint Board Chair and Vice-Chair. Final revised process to be submitted for Board decision in May 2018.*
- *Opportunity for Board Q&A.*

*Document: GF/B38/22 Strengthening the Board Leadership Selection Process*

17.30-19.00

### **Opportunities in Innovative Financing for Health: a Discussion**

*Side event led by the Private Sector Constituency.  
An opportunity for attendees to learn about the fundamentals of innovative financing mechanisms, better understand the potential of these tools, and participate in an active discussion with a panel of subject matter experts.*

Meeting room: Lisbonne & Copenhagen

19.15

***Meet in Lobby of Crowne Plaza Hotel for transfer to Welcome Reception (5 minutes by bus)***

19.30-21.00

### **Welcome Reception for all Board Meeting Participants**

***Guest of Honor: Dr Tedros Adhanom Ghebreyesus, Director-General, WHO***

Location: Villa Sarasin

21.00-23.00

### **Reading Room (meeting room MEYRIN)**

# 38<sup>th</sup> Board Meeting, 14-15 November 2017

Day 1, Tuesday 14 November 2017

Document  
Reference

07.00-08.30 **Reading Room (meeting room MEYRIN)**

08.30-08.45 **Board Meeting Opening**

GF/B38/01  
(Decision)

*Chair and Vice-Chair of the Board*

- Opening remarks from the Board Chair and Vice-Chair
- Lighting of the candle
- Overview of agenda and sequencing of decisions
- **Decision:** Approval of the Rapporteur
- **Decision:** Approval of the Agenda

## Appointment of the Executive Director

08.45-10.00 **Appointment of the Executive Director - Discussion**

GF/B38/02

*Chair and Vice-Chair of the Board*  
*Chair and Vice-Chair of the 2017 Executive Director  
Nomination Committee*  
*Ethics Officer*  
*Russell Reynolds Associates*  
*General Counsel*

Session format: Presentation, discussion.

Objectives:

- *Presentation of the overall process*
- *Presentation of the due diligence process*
- *Presentation of candidates*

10.00-10.15 **Coffee break (all participants to leave Plenary)  
Voting Board Members and Alternates to deposit  
electronic devices outside Plenary Room.**

10.15-12.30 **Executive Session  
Appointment of the Executive Director  
Voting Board Members and Alternates only.**

GF/B38/02

12.30-12.45 **Appointment of the Executive Director – Decision**

GF/B38/02  
(Decision)

*Chair and Vice-Chair of the Board*

Session format: decision.

Objectives:

- **Decision:** Appointment of the Executive Director

12.45-14.00 **Lunch**  
*Served outside Plenary Room and in the Café Jardin*

**Leadership Updates**14.00-15.00 **Annual Report of the Interim Executive Director** GF/B38/08*Interim Executive Director*Session format: discussion.Objectives:

- *Board discussion of the interim Executive Director's Annual Report and opportunity for interaction*
- *Opportunity for update on the Supply Chain Implementation Plan, and Agreed Management Actions*

**Governance**15.00-16.00 **Proposal to Integrate Additional Public Donors in the Global Fund Governance Structure** GF/B38/03  
(Decision)*EGC Leadership**Director of External Relations; General Counsel; Head, Office of Board Affairs*Session format: presentation, discussion and decision.Objectives:

- **Decision** on proposal to integrate additional public donors into the Global Fund governance structure and to amend the Global Fund Bylaws

16.00-16.30 **Coffee break****Commitment of Financial Resources**16.30-17.30 **Corporate Work Plan and Operating Expenses Budget 2018** GF/B38/04A  
(Decision)*AFC Leadership; Interim Chief Financial Officer*

GF/B38/04B

Session format: presentation, discussion and decisionObjectives:

- **Decision**: Approval of the 2018 Corporate Work Plan and Operating Expenses Budget

17.30-18.00 **Short break****Evening**18.00-19.00 **Executive Session of the Board (Placeholder)**



**Strategy Development & Organizational Performance**08.00-10.00 **Implementation of the Strategy 2017-2022** GF/B38/11*SC Leadership*

GF/B38/24

*Head, Policy and Strategy; Director of External Relations;  
Head, Grant Management Division; Head, Community, Rights  
and Gender Department*Session format: presentation, discussion.Objectives:

- Board discussion and interaction with Secretariat on progress, challenges and priorities in relation to the implementation of the Strategy.
- Discussion supported by consolidated reporting on Strategic Objectives
- Components:
  - Country Funding Update
  - Strategy Implementation Reporting, including CRG and Resource Mobilization
- Performance update against Key Performance Indicators

10.00-10.30 **Coffee break****Assessment of Organizational Performance**10.30-11.30 **Strategic Key Performance Indicators: Approval of Targets** GF/B38/05  
A&B  
(Decision)*AFC and SC Leadership; Head, Policy and Strategy*Session format: presentation, discussion and decisionObjectives:

- **Decision**: Approval of Performance targets for KPIs
  - 3: Alignment of investment with need (SO1)
  - 6a, b and e: Strengthen systems for health: (a) procurement; (b) supply chains; (e) results disaggregation.
  - 12: Availability of affordable health technologies

**Leadership Updates**11.30-12.30 **Update from the Inspector General** GF/B38/09*AFC Leadership; Inspector General*Session format: discussion.Objectives:

- Board discussion of the mid-year update from the Inspector General and opportunity for interaction

12.30-13.30 **Lunch**  
*Served outside Plenary Room and in the Café Jardin*

**Risk Management**

13.30-14.30 **Policy to Combat Fraud and Corruption** GF/B38/06  
(Decision)

*EGC Leadership; Ethics Officer*

Session format: discussion and decision

Objectives:

- **Decision**: *Policy to Combat Fraud and Corruption*

**Updates from the Committees of the Board**

14.30-15.15 **Briefing from the Audit and Finance Committee on key initiatives for future Board Input and Decision:**

- ***Risk Appetite Framework, to be finalized for Board approval in May 2018***
- ***Loan Buy-Downs***

*AFC Leadership*

Session format: presentation and discussion.

Objectives:

- *Following pre-day briefing session, AFC Leadership provides update on next steps and way forward for Board input.*

15.15-15.45 **Coffee break**

15.45-16.30 **Briefing from the Ethics and Governance Committee on key initiatives for future Board Input and Decision:**

- ***Evolution of CCMs to support implementation of the Strategy***
- ***Strengthening the Board Leadership Selection Process***

*EGC Leadership*

Session format: presentation and discussion.

Objectives:

*Following pre-day briefing session, EGC Leadership provides update on next steps and way forward for Board input.*

16.30-17.15      **Briefing from the Strategy Committee on key initiatives for future Board Input and Decision:**

- ***Eligibility Policy***

*SC Leadership*

Session format: presentation and discussion.

Objectives:

*Following pre-day briefing session, SC Leadership provides update on next steps and way forward for Board input.*

17.15-17.45      **Close of Board Meeting**

- Board High-Level Work Plan
- Closing Remarks from Board Chair and Vice-Chair

## 38th Board Meeting Documents List

Reference	Document Title
<b>For Decision</b>	
GF/B38/01	38 <sup>th</sup> Board Meeting Agenda
GF/B38/02	Appointment of the Executive Director of the Global Fund
GF/B38/03	Proposal to Integrate additional Public Donors into the Global Fund Governance Structure
GF/B38/04A	2018 Operating Expenses Budget
GF/B38/04B	2018 Corporate Work Plan
GF/B38/05A&B	Strategic KPI Framework: Performance targets for KPIs 3, 6a, 6b, 6e and 12.
GF/B38/06	Policy to Combat Fraud and Corruption
GF/B38/07	Reference not used
<b>For Information</b>	
GF/B38/08	Annual Report of the Interim Executive Director
GF/B38/09	Office of the Inspector General Progress Report
GF/B38/10	Office of the Inspector General Agreed Management Actions Report
<b>Strategy Development</b>	
GF/B38/11	Implementation of the 2017-2022 Strategy
GF/B38/12	Report of the Technical Review Panel
GF/B38/13	Report of the Technical Evaluation Reference Group
<b>Governance Oversight</b>	
GF/B38/14	Report of the Coordinating Group
GF/B38/15	Annual Report on Privileges and Immunities
GF/B38/16	Annual Report on Status of Implementation of Board Decisions
<b>Commitment of Financial Resources</b>	
GF/B38/17	Recoveries Report
<b>Assessment of Organizational Performance</b>	
GF/B38/24	Update on Performance against Key Performance Indicators
<b>Risk Management</b>	
GF/B38/18	Risk Management Report
<b>Resource Mobilization</b>	
GF/B38/19	Resource Mobilization Action Plan: status update

### Supplementary Documents and Background Reading Materials *In support of Pre-Day discussions and further reading*

Reference	Document Title
<b>Strategy Development</b>	
GF/B38/20	Revising the Global Fund Eligibility Policy
GF/B38/21	Evolving Country Coordinating Mechanisms to align with the Global Fund Strategy
GF/SC05/04	<i>Strategy Implementation Deep Dive: Human Rights and Gender</i>
GF/SC03/04	<i>Strategy Implementation Deep Dive: Sustainability, Transition and Co-Financing</i>

<b>Reference</b>	<b>Document Title</b>
<i>GF/SC04/06</i>	<i>Strategy Implementation Deep Dive: Building Resilient and Sustainable Systems for Health</i>
<b>Commitment of Financial Resources</b>	
<i>GF/AFC05/06 – Rev 1</i>	<i>Updated Framework for Joint Investments in Blended Finance Mechanisms (Loan Buy-downs)</i>
<b>Governance Oversight</b>	
<i>GF/B38/22</i>	Strengthening the Board Leadership Selection Process
<b>Risk Management</b>	
<i>GF/B38/23</i>	Advancing Risk Appetite